



Holger Hoffmann

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WORK EXPERIENCE

Systemic Organisational Consultant

Several profit and non-profit organisations [09/2020 – Current]

Consulting of complex organisational change and conflict management processes
Coaching of senior management personnel

Aviation Consultant

ICAO, IATA, EASA, Lufthansa Aviation Training, Harms Aviation [04/2010 – Current]

Project Lead for IATA EBT Implementation Guide, Advisor to ICAO Pilot Training and Licensing Panel
CBTA and EBT Programme development and consulting for several airlines and training organisations,
pilot school site analysis, pilot selection process development and implementation

CBTA/EBT Consultant und Policy Maker

Lufthansa Group [03/2017 – 12/2022]

EBT programme development, module design and compliance management for LH German Airlines
Coordination and consulting of EBT implementation for the Lufthansa Group airlines
Lead of an expert group for all CBTA related Lufthansa Group policies and standards

CEO Pilot Training Network

Lufthansa Aviation Training [04/2011 – 04/2014]

Successful restructuring and expansion of Lufthansa Group Pilot School from < 100 to 180 students

Head of Crew Training

Condor [08/2008 – 12/2009]

Implementation of JAR-FCL and development of pilot selection for Condor
Significant expansion of training for 3rd party airlines

Head of Safety, Security and Quality

Condor [07/2004 – 07/2008]

Integration of previous Safety, Security and Quality Departments
Successful coordination of first IOSA audit

Deputy Head of Flight Operations

Condor [11/2001 – 06/2004]

Chief Pilot and Head of Human Factors Training

Quality Manager Operations

Condor Berlin [09/1999 – 10/2001]

Development and implementation of a Quality Assurance and Compliance Management System

Controlling and Strategy Manager, IT project lead

Lufthansa [03/1992 – 07/1998]

Responsible Manager for flight operations budget (approx. 1.5 Mio Euro)

Development of a collective pilot agreement strategy

Project lead for pilot resources planning and scheduling IT

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Type Rating Instructor and Examiner

German CAA (Luftfahrtbundesamt) [02/2002 – 05/2023]

CPT B747

Lufthansa [01/2010 – 12/2022]

Country: Germany

CPT B757/B767

Condor [11/2001 – 12/2009]

CPT A320

Lufthansa / Condor Berlin [07/1998 – 10/2001]

FO B737 and FO/SFO A340

Lufthansa [05/1989 – 06/1998]

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EDUCATION AND TRAINING

Systemic Organisational Consulting

IPOS der EKHN [05/2020 – 11/2022]

CISM, Emergency Psychosocial Care, Leadership in Crisis Management

ICISF, Stiftung Mayday, EKHN [02/2015 – 02/2023]

European Aviation Security Manager

ECAC [08/2007 – 08/2008]

SMS and Accident Investigation Manager

SAS Flight Academy, SCSI [09/2004 – 04/2006]

IOSA Auditor

AQS [07/2005 – 02/2006]

Airline Lead Auditor

Condor Berlin, Condor [03/2000 – 07/2005]

Master of Economics (Dipl.-Volkswirt)

Fernuniversität Hagen [10/1988 – 09/1996]

MBA (Dipl.-Kaufmann)

Fernuniversität Hagen [10/1988 – 03/1995]

Airline Transport Pilot License

Lufthansa Pilot School [04/1987 – 04/1989]

High School Graduation

[09/1970 – 06/1985]

LANGUAGE SKILLS

Mother tongue(s): **German**

Other language(s):

English

LISTENING C1 READING C1 WRITING C2

SPOKEN PRODUCTION C1 SPOKEN INTERACTION C1

Spanish

LISTENING A1 READING A1 WRITING A1

SPOKEN PRODUCTION A1 SPOKEN INTERACTION A1

Levels: A1 and A2: Basic user; B1 and B2: Independent user; C1 and C2: Proficient user

VOLUNTEERING

Chairman of parish sponsoring association

[05/2017 – Current]

Emergency psychosocial care Main-Taunus Kreis

[11/2015 – Current]

Founding member of Stiftung Mayday

[12/1994 – Current]
